ADDENDUM:

KETTERING HEALTH GREENE MEMORIAL 2020 – 2022

### Mission & Vision

#### Our Mission:

To improve the quality of life of the people in the communities we serve through health care and education.

#### Our Vision:

Kettering Health Network (KHN) will be recognized as the leader in transforming the health care experience.

#### Our Values:

* Trustworthy
* Innovative
* Caring
* Competent
* Collaborative

### Community Served

Greene County in Ohio

### Prioritized Community Health Needs

Priorities

The priorities for Greene Memorial Hospital are the top community health needs identified in the Community Health Needs Assessment (CHNA):

1. Mental health, including substance abuse
2. Access to care and/or services
3. Chronic disease
4. Healthy behaviors

Significant Health Needs to be Addressed

Implementation Strategies, listed on the following pages, address all of the above prioritized health needs.

Significant Health Needs Not Addressed

Not applicable.

Process for Strategy Development

Bev Knapp, VP of Clinical Integration and Innovation, PJ Brafford, Network Government Affairs Officer, and Molly Hallock, Program Coordinator, Community Benefit convened internal stakeholders to ratify the priorities and to develop strategies. Strategies were discussed in several meetings to identify best-practice and evidence-based responses for each priority area. Preferred strategies also:

* Increased or leveraged connections with community-based organizations,
* Reflected the values and best practices of Kettering Health Network, and
* Promoted alignment and integration with state and local public health priorities.

Listed below are the meeting dates and attendees. Meetings were facilitated by an external consultant, Gwen Finegan, who also provided technical assistance in follow-up emails and phone calls.

May 6, 2019

Jared Keresoma, Greene Memorial Hospital Administration

Jeff Jones, Human Resources

Bev Knapp, VP of Clinical Integration and Innovation

Toby Taubenheim, Kettering Behavioral Medicine Center

Lea Ann Dick, Manager of Diabetes and Nutrition

PJ Brafford, Government Affairs Officer

Kelli Davis, Community Benefit Coordinator

Molly Hallock, Community Benefit Coordinator

June 11, 2019

Rick Dodds, President Soin Medical Center and Greene Memorial Hospital

Wendi Barber, Chief Financial Officer/Chief Operating Officer

John Nafie, Director, Foundation Administration

Cheyenne Silvers, Community Relations Coordinator

Bev Knapp, VP of Clinical Integration and Innovation

PJ Brafford, Government Affairs Officer

Kelli Davis, Community Benefit Coordinator

Molly Hallock, Community Benefit Coordinator

July 15, 2019

Rick Dodds, President Soin Medical Center and Greene Memorial Hospital

John Nafie, Director, Foundation

Bev Knapp, VP of Clinical Integration and Innovation

PJ Brafford, Government Affairs Officer

Molly Hallock, Community Benefit Coordinator

October 1, 2019

Rick Dodds, President Soin Medical Center and Greene Memorial Hospital

Wendi Barber, Chief Financial Officer/Chief Operating Officer

John Nafie, Director, Foundation

Bev Knapp, VP of Clinical Integration and Innovation

PJ Brafford, Government Affairs Officer

Kelli Davis, Community Benefit Coordinator

Molly Hallock, Community Benefit Coordinator

The hospital committee finalized its implementation strategies in October 2019. Senior leaders at the hospital approved final versions before presenting the implementation strategies to the Board of Directors in November 2019.

Several strategies are contingent on community involvement and partnerships for their eventual success. Hospitals traditionally have not sought to share responsibility for health outcomes with external partners. There is a degree of uncertainty about exactly how the collaborations will develop, but the potential of broad-based and tangible improvements is worth the risk. This level of sharing is the only path forward to improve impact for individuals and for the health of community. With robust community partnerships, another advantage will be the ability to respond as new emerging issues surface.

#### Description of Strategies

A table with more details is provided on pages 4 - 5. It includes information about measuring impact, timing, resources, and collaborating partners to accomplish the activities.

Rural Health Initiative

There are few pathways to rural health in residency programs, with fewer than 10 in the country and only one other program within Ohio. There is enthusiasm for the new program, with more than 30 providers – including 15 physicians – wanting to join. A geographically diverse pool of residents is applying.

**We welcomed our first interns (1st year resident) on July 1, 2021.  We are taking two residents per year for a three-year program - so will eventually build to a full complement of six residents.  We welcomed two more residents on July 1 of this year and now have four residents doing all of their ambulatory/outpatient work in Jamestown. Our first two graduates (Dr. Keim and Dr. Rossiter) will complete their residency in June 2024.  Dr. Rossiter has already signed with Kettering Health!  Dr. Keim is still considering whether to stay or go back home (has had a desire to practice in Holmes County, Ohio).**

**891 total patient visits (cumulative - all residents - in Jamestown clinic)**

**63 total obstetric deliveries (not all Jamestown patients**

Congregational Health

Current evidence supports the effectiveness of congregational health, or health interventions led by faith-based organizations, in disease prevention, increasing healthy behaviors, and more effective health maintenance. *County Health Rankings* classifies these interventions near the top of their rating scale for evidence-based programing. Building on the trusting relationship people have with their church, faith leader, etc. is the key to success. Since relationship building is foundational to this approach, the initiative will start small but hopes to grow in the number of congregations served over the next three years. The program will start with congregations that have already expressed interest. The approximate cost in the pilot year will be $3,400 per church.

**Due to the pandemic no programming was implemented.**

Hospital-based Tobacco Cessation

Free classes are offered at Soin Medical Center and promoted to patients, the general public, and residents of Greene County. The classes operate year-round for 4-5 weeks and are scheduled as people sign up. Free nicotine replacement therapy patches are provided by a grant from the Greene Medical Foundation. There are three instructors who spend about 100 hours annually on scheduling, set up, and teaching. Starting in November 2019, Greene Memorial Hospital also began offering monthly classes.

**Due to the pandemic all classes were cancelled. Once in-person classes were allowed attendance was low, so no classes were offered. We do however offer tobacco cessation virtually with partners and have connected 70 people starting October 2021 and 258 people to-date in 2022 to tobacco cessation programs and resources.**

HerStory

HerStory is an addiction recovery housing program for women, based in Xenia, Ohio. It can accommodate six women at one time. The hospital president is an active member of the Board, donating at least 28 hours annually. The founder purposefully located the house three doors from Greene Memorial Hospital. Financial support is also provided.

**KH Financial and In Kind support: $12,000 yeas 2020-2022. The board meets bi monthly at Soin and lunch is provided.**

**Clients Served 2020-present: 174**

**Women on waitlist 2020-present: 496**

**Crisis Clients Served: 883**

**93% of clients are connected to a doctor, dentist, OBGYN, and/or mental health services.**

**Meals, housing, and all basic needs are provided for clients, including**

**24/7 supervision to help provide accountability in remaining substance free**

Drug Free Coalition

Soin Medical Center and Greene Memorial Hospital provide lunch and meeting space for the monthly meeting. A hospital employee attends the meetings and utilizes other hospital resources as needed. Financial support is also provided.

Greene Memorial Hospital makes approximately 60 referrals annually to area behavioral health agencies.

**Due to the Covid-19 pandemic, the group dissolved.**

**ADDITIONAL STRATEGY:**

Living Well Clinic

Living Well Clinic is a charitable health clinic in Xenia, OH that provides **FREE healthcare** to the medically needy of the Miami Valley. While providing compassionate medical care to the whole person, we desire to follow the example of Jesus Christ who brought healing to both the physical and spiritual needs of those he met. This is accomplished through a team of dedicated health professionals who provide quality medical care to those they see

**Provide Living Well Free Clinic building for $1. For a savings of $12,000 annually**

#### Accountability

The Hospital President will be responsible for ensuring progress on the measures used to evaluate the impact of each strategy. Periodic updates will ensure strategies stay on target. Annually hospital executives and board members will receive progress reports.

 *11 / 3/ 2022*

##### Date approved by Kettering Health Board of Directors